



By my signature below I accept that I have reviewed and acknowledge any addendums that have been issued for this solicitation.

ADDENDUM NUMBER: 4

Please complete the following information:

RESPONDENT (Company Name) _____

RFP Title: _____

ADDRESS _____

CITY, ST, ZIP _____

PHONE _____

E-Mail _____

THIS SIGNATURE PAGE MUST BE SIGNED WITH AN ORIGINAL HANDWRITTEN SIGNATURE EXECUTED IN INK AND RETURNED WITH YOUR STATEMENT OF QUALIFICATIONS FOR YOUR STATEMENT OF QUALIFICATIONS TO BE CONSIDERED!

Original Signature _____

Please type or Print Name Title

_____ DATE _____



Mountain Home Air Force Base Sustainable Water Supply Project
Design-Build-Operates Services Request for Qualifications
Addendum No. 4- Addition to Section 7.1 and Revised Table 7-1 – Submittal Requirements

- The following language is added to Section 7.1: Submittals will be publicly opened September 26, 2017 at 4:01pm in room 602B.
- Table 7-1 is updated as follows:

Table 7-1 – Submittal Requirements

Submittal Section	Submittal Requirement	Evaluation Criteria
Cover Letter	Provide a cover letter requesting consideration of Respondent's qualifications for the DBO Project. The letter must be: <ul style="list-style-type: none"> • Signed by an authorized representative of the Respondent (company, Joint Venture [JV], partnership or other form of consortium) with the authority to commit to the work. Include point of contact name and contact information for all future correspondence related to the DBO procurement. <i>2 pages maximum</i>	N/A
Table of Contents	Provide a Table of Contents that includes major headings of the SOQ and associated page numbers as well as a list of appropriate tables, graphics, figures, photos, appendices, etc.	N/A
RFQ Section 1: Minimum Qualification Requirements		
I.1 Team Structure	Description of Respondent and Respondent's Team, specifically identifying: <ul style="list-style-type: none"> Proposed DBO Entity (party with which IWRB would enter into the DBO Agreement and the business structure of the DBO Entity (e.g., single corporation, JV). If the Respondent consists of a JV, partnership or consortium of multiple firms, provide: 1) a summary JV, partnership, or similar entity agreement terms; 2) a description of roles and shares; and 3) confirmation of Joint and Several responsibility among the members. Proposed team member firms specifically responsible for design, constructions, and long-term operations, if different from the DBO Entity. Description of any other named subconsultants and subcontractors and their roles. Include firm-level organizational chart to illustrate relationships among the Respondent's team members. Describe your approach to team continuity (with respect to firms and personnel) among design, construction, and long-term operations. 	Pass/Fail based on: <ul style="list-style-type: none"> Defined team, appropriately documented, structured with clear roles and responsibilities. Commitment to Joint and Several responsibility across members of a JV, partnership, or other consortium arrangement Legal structure of DB Entity supports team continuity across design, construction and operations)
I.2 Ability to Provide Insurance	Provide letter from insurers confirming Respondent's ability to obtain the types and limits of insurance anticipated to be required for the Project (see Attachment E). <ul style="list-style-type: none"> If the Respondent is composed of a JV, partnership or consortium of firms, provide letters for all members. Identify names and ratings of insurers. A sample form of the insurance letter is included as Attachment F3.	Pass/Fail

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Table 7-1 – Submittal Requirements

Submittal Section	Submittal Requirement	Evaluation Criteria
	<i>Submit this information in a separate sealed container as part of Appendix B.</i>	
I.3 Ability to Provide Required Project Surety Bonds	<ul style="list-style-type: none"> Provide required letter from surety(ies) confirming Respondent's ability to obtain Design-Build payment and performance bonds, current and available bonding capacity, and ability to obtain operating period payment and performance bonds (see Attachment E). If the Respondent is composed of a JV, partnership, or consortium of firms, provide letters for all consortium members. Identify names and ratings of sureties <p>A sample form of the surety letter is included as Attachment F4.</p> <p><i>Submit this information in a separated sealed container as part of Appendix B.</i></p>	Pass/Fail
I.4 Financial Capacity	<p>Provide a narrative summary of the Respondent's overall financial condition and ability to deliver the design and construction in a timely manner and to reliably deliver operations over the extended operating period of this DBO Project. Address the following:</p> <ul style="list-style-type: none"> Clearly define how financial responsibility will remain continuous throughout design and construction and over the long-term operations period of the DBO Agreement. Provide copies of Respondent's audited financial statements for the past 5 years and unaudited financial statements for most recent partial-year quarters. If the Respondent is composed of a JV, partnership or consortium of firms, provide required information and financial statements for all members. <p><i>Narrative and financial materials shall be referenced and submitted in a separate sealed container as part of Appendix B. For firms with public filings made through the United States Security and Exchange Commission (SEC), links to the appropriate statements on the SEC's website may be substituted for hard copy submittals.</i></p>	Pass/Fail based on: <ul style="list-style-type: none"> A clear commitment and ability to financially support the Project's requirements, including continuity from the design-build period through long-term operations Sufficient documented financial capacity to deliver the anticipated design, construction, and operations
I.5 Required Forms	<ul style="list-style-type: none"> Complete Attachment F1 and F2. If the Respondent is composed of a JV, partnership, or consortium of firms, provide required forms for all members when necessary. Refer to Attachment F of this RFQ for all forms. <p><i>Submit this information in Appendix A unless required to be included in other sections or appendices of the SOQ.</i></p>	Pass/Fail
RFQ Section 2: Qualifications and Experience		
II.1 Respondent and Key Firm's Experience and Capacity to Deliver	<ul style="list-style-type: none"> Provide a description of the experience of the Respondent and any named subconsultants and subcontractors. Note any experience where firms and Key Personnel have worked together on projects of similar size and complexity to this Project. Provide a discussion of the capacity, resources, tools, and processes that the Respondent would use to assure delivery of the Project Provide descriptions of up to 7 relevant projects each completed no longer than 10 years prior to the date of submission. The projects should show the full range of experience to collectively address the types of services and project facilities required for this Project. Projects 	<ul style="list-style-type: none"> Proven ability of the Respondent and team member companies to deliver all aspects required for successful DBO projects with a focus on water conveyance and treatment Demonstrated capacity, resources, tools, and pro-

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Table 7-1 – Submittal Requirements

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	<p>that are in-progress are acceptable, but their level of completion will be considered in the evaluation, so Respondents are encouraged to provide projects that are nearly complete if possible. Each description should include:</p> <ul style="list-style-type: none"> - Name and location of the project - Total installed cost - Start date and completion date (or estimated completion date) - Name of the client and a current telephone and email reference to an individual associated with the client - Specific roles and scope of any company on the Respondent's team that was associated with the project - Specific roles of any individual staff members proposed for this Project: - Narrative description of the project and its relevance to this Project. <p>Respondents may, at their discretion, select projects that feature:</p> <ul style="list-style-type: none"> • DBO experience: <ul style="list-style-type: none"> - Water conveyance and treatment projects - Wastewater conveyance and treatment projects - Other types of projects • Design-Build experience combined with extended commissioning and/or operations scope for: <ul style="list-style-type: none"> - Water conveyance and treatment projects - Wastewater conveyance and treatment projects • Projects using any delivery method that demonstrate Respondent's relevant design, permitting, construction, or operations experience with water conveyance and treatment projects. • Projects involving long-term, standalone, performance-based treatment facility operations contracts <p>2-page limit for each project (14 pages total for project descriptions)</p>	<p>cesses to support the required level of effort to deliver the Project</p>
<p>II.2 Organizational Approach and Staff Experience</p>	<ul style="list-style-type: none"> • Provide a description of how Respondent will organize and deliver the Project, including any transition of staff or leadership from design to construction to long-term operations. Include a discussion of where various functions will be physically located during execution of the Project. • Describe Respondent's approach to team continuity and leadership with respect to the proposed DBO Manager and other Key Personnel. • Include a project organization chart that shows the company and individual's name proposed for: <ul style="list-style-type: none"> - The required Key Personnel positions as defined in Section 1.5.1 of this RFQ - Any additional named positions identified at the Respondent's discretion - Any additional critical functions to be staffed at a later date (Project functions without currently named individuals). 	<ul style="list-style-type: none"> • Demonstrated organizational approach that leverages the benefits of DBO and design-build, and provides all the functions necessary to successfully deliver a water conveyance and treatment project from design through long-term operations. • Demonstrated leadership of the DBO Manager and commitment to team continuity • Depth and relevance of the proposed Key Personnel's

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	<p><i>One 11 by 17 page for the organization chart (the 11 by 17 page should be numbered as 2 consecutive pages)</i></p> <ul style="list-style-type: none"> • Following the organization chart, provide a summary table listing all other named positions, (non-Key Personnel) shown on the organization chart, the name of the individual, current employer, and a summary of the individuals' qualifications for the assigned function <i>2-page limit total for the summary table</i> • Resumes for required Key Personnel, including the title as shown on the organization chart, name of the individual, current employer, professional registration (as applicable), and narrative descriptions of relevant experience including academic and professional qualifications • In the resumes, describe the experience and qualifications of the proposed person, especially as it relates to DBO project delivery leadership on similarly complex and challenging projects of similar size and complexity to the Project preferred. • 2-page limit for each Key Personnel resume. 	<p>experience on similar projects; alignment of Key Personnel and other named individuals' experience to referenced project experience and applicability of individual's experience to his or her proposed Project role</p> <ul style="list-style-type: none"> • Insight and justification for the including additional named positions
<p>RFQ Section 3: Project Approach</p>		
<p>III.1 DBO Approach, Team Integration, and Optimization of Life-Cycle Cost</p>	<ul style="list-style-type: none"> • Describe how you will manage the overall definition, planning, scheduling, and coordination of the Project on a coordinated, "big picture" basis. Address the following: <ul style="list-style-type: none"> - The level of effort for overall management - Expected status and review processes - Methodology for providing long-term efficiency for DBO implementation - Describe how you will prioritize and package individual tasks within the overall Project. • Describe your approach and experience in integrating O&M input and life-cycle cost optimization into conveyance and treatment projects. • Describe your processes for integrating O&M involvement in design, construction, transition planning, testing, commissioning, acceptance testing, and training materials development. 	<ul style="list-style-type: none"> • DBO approach, Project integration, and optimization of life-cycle costs
<p>III.2 Design Approach</p>	<ul style="list-style-type: none"> • Describe your general approach to delivering and managing the design of the Project, including the location of resources on and offsite, and where primary Project planning and design will be performed, including: <ul style="list-style-type: none"> - The resources required for delivering the design - How the technical aspects of the design team will be organized and implemented - How you will accommodate IWRB input into the technical process • Describe the resources required during the design effort to effectively plan construction, commissioning and acceptance testing • Describe how you will accommodate continuous constructability and operability review into the design process 	<ul style="list-style-type: none"> • Overall approach to providing design services in an efficient, collaborative manner including provisions for ongoing operability and constructability review during design.

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<p>III.3 Construction and Commissioning Approach</p>	<ul style="list-style-type: none"> Describe your general approach to constructing the Project, including how progress accrued against the agreed-upon fixed Design-Build price will be monitored, how progress will be verified, and how acceptable completion will be defined. Describe your approach for managing work across multiple sites, staging the work, controlling access, storing equipment and materials, and managing traffic and workers. Identify the scope that is likely to be subcontracted by either your named subcontractors or subcontractors to be determined at a later date. Describe your approach to managing major subcontractors, supervising and tracking their progress, processing their invoices, and requirements for securing their work via bonds or other instruments. Describe how you will manage major suppliers and vendors, provide on or offsite inspection, ensure timely delivery, coordinate installation, and provide a uniform warranty period that starts at Acceptance by IWRB. Describe your approach to startup, testing, commissioning, and Acceptance Testing. 	<ul style="list-style-type: none"> Overall approach to providing construction period services in an efficient, collaborative manner, including specific approaches for progress reporting. Approach to effectively managing field construction, site access, and logistics. Reasonableness and efficiency of the subcontracting approach. Effective subcontractor monitoring and management. Robust vendor management, inspection, and warranty terms. Effective testing and commissioning approach.
<p>III.4 O&M Approach</p>	<ul style="list-style-type: none"> Describe your general approach to operating the Project, including your understanding and commitment to a performance-based operation contract in a DBO context versus typical industry practice for a standalone contract operations effort. Describe your anticipated staffing methodology for the Project, including your source for permanent operations staff, location of leadership, oversight, training, and technical support services that will be available to the onsite operations staff. Describe the design and treatment process support that will be available on an ongoing basis to support the long-term operations contract and all the related performance requirements and contractual guarantees. Describe how you will integrate maintenance and asset management into the operations program, including the methodology for providing onsite or on-call maintenance resources. Also, describe your preferred repair and replacement approach and methodology for ensuring a high-level of remaining life at the conclusion of the operations period. 	<ul style="list-style-type: none"> Overall approach to providing O&M services in an efficient manner that recognizes the performance commitments for this type of DBO project. Availability and quality of onsite operations staff. Access to and availability of O&M support resources. Commitment to ongoing engineering and treatment process support to ensure that ongoing performance commitments are met. Robustness of the proposed asset management and repair and replacement program, including benefit to IWRB of the proposed approach to turnover at the end of the Contract Term.
<p>III.5 Project Safety Approach, EMR Ratings, and Project Security Approach</p>	<ul style="list-style-type: none"> Provide an outline of your health and safety approach. Describe how your approach applies in an integrated DBO environment. Describe the Project staffing dedicated to the health and safety program. Provide any insight as to how health and safety requirements and approach are affected by the nature of the site location and the conveyance versus treatment portion of the Project. 	<ul style="list-style-type: none"> Approach to health and safety in the context of DBO delivery. Safety performance as characterized by recent EMRs.

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<ul style="list-style-type: none"> Provide the Respondent's U.S. OSHA EMR for the most recent 3-year period. (Inclusive of all Respondent team members in the case of a JV, partnership, or consortium.) Provide a discussion of security issues at Project facilities within and outside of MHAFB and discuss how you would approach potential security concerns. 		Preliminary security approach.
RFQ Appendices		
Appendix A -- Required Forms	Forms F1 and F2 included in Attachment F of this RFQ must be completed and included as Appendix A of the SOQ.	N/A – Items considered under other criteria
Appendix B -- Financial, Bonding, and Insurance Information	Financial qualifications information, and insurance and bonding submittals should be submitted in a separate package.	N/A – Items considered under other criteria
Appendix C – Comments on Risk Allocation Matrix and Term Sheet	Respondent's comments on Term Sheet and Risk Allocation Matrix <i>Optional – not scored. Submitted in separate envelope.</i>	N/A
Appendix D -- Comments on Various Documents	D.1 -- Comments on Water Quality Characterization Data and Pilot Test Plan D.2 -- Comments on Preliminary Cost Estimate (to be provided in separate container) <i>Optional – not scored. Submitted in separate package.</i>	N/A

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